CERTIFICATE OF PROJECT WORK EXPERIENCE

(circa - Internship/ Externship)

This certificate is awarded to

Tushar Ballal

for successfully completing project of

Portfolio Company Board Effectiveness

under the role of

Private Equity Analyst

for the period of

15 FULL TIME DAYS EQUIVALENT

Date: **06 Jun 2026**

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Suketu Sanghvi,
Managing Director

Zetheta Algorithms Private Limited

ZETHETA ALGORITHMS PRIVATE LIMITED

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